

#### Countywide Performance Management

Government Accountability and Oversight Committee February 25, 2009

### Important Milestones Achieved

- Performance and Accountability Ordinance enacted July, 2008.
  - Places King County among a handful of jurisdictions in the country that mandates a countywide performance management system.
  - Passed an ordinance to form the Office of Strategic Planning and Performance Management (OSPPM) to oversee the effort passed in November 2008.
- Motion requested an annual county performance scorecard and an annual report on the state of county government by the Executive.
- Countywide Work Group continues to accomplish its work plan.

# King County's Vision

A countywide performance measurement and management system in which:

- Leaders collaboratively establish county priorities
- Agencies' services and resources align to strategic goals and county priorities
- Citizens are engaged and results are reported
- Elected leaders and managers use performance management and measurement for strategic planning, policy development, program evaluation and budgeting.
- Organizational learning is enhanced
- The county demonstrates performance and accountability improvements



### Countywide Framework

Citizen Priorities and Community Performance Indicators

**King County Priorities** 

Countywide Strategic Plan and Performance Report

#### Council

#### Executive

Sheriff, Assessor, Prosecuting Attorney

#### **Judicial**

Strategic plan(s)

Operational Master Plan Business Plans & Performance Measures Department strategic plans

**Operational Master Plans** 

Business Plans & Performance Measures

Agency strategic plans
Operational Master
Plans
Business Plans &
Performance Measures

Agency strategic plans
Operational Master
Plans
Business Plans &
Performance Measures

Council Budget

**Executive Budget** 

Sheriff, Assessor, & Prosecuting Attorney Budgets

Superior & District Court Budgets

King County Annual Budget

## Performance Legislation

All agencies submit annual business plans as part of budget process

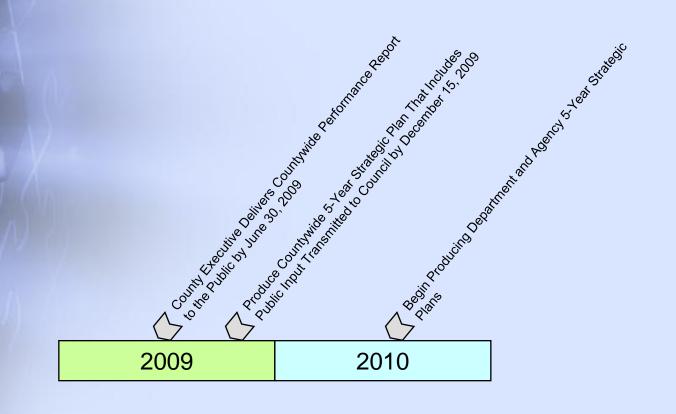
All agencies develop a strategic plan every five

years

 An annual countywide performance report

- Countywide public engagement process
- Countywide strategic plan prepared every five years

### Mandated Implementation Timeline



#### Work Group Accomplishments in 2008

- Four subcommittees produced deliverables.
  - Guidelines for agency planning and performance measurement.
  - Guiding principles for a countywide performance report to and involving the public.
  - Ways to increase public participation in setting county priorities.
  - Suggestions for linking key activities of a countywide system.
- Responded to GASB request for Response for the Suggested Guidelines for Voluntary Reporting of Service Efforts and Accomplishments Performance Information.
- Provided OSPPM with suggestions and offered support for fulfilling 2009 legislated mandates.
- Continued to provide a countywide forum for discussion and building consensus on how the county can benefit from a sustainable performance management system.

#### Executive Accomplishments 2006-2008

- Produces the annual Executive's AIMs High Performance Report that has been awarded the Association of Government Accountants Certificate of Excellence Award for the past two years
- Developed the performance scorecard and AIMs High website for the public
- Made the KingStat performance management system operational
- Selected as a "Trailblazer" grantee by the National Center for Civic Innovation
  - Held focus groups to collect citizen input on the executive's performance reporting efforts
- Developed performance management training curricula for the county with participation of the Work Group

# Separately Elected Official, Council and Citizen Forum Accomplishments

- Some agencies headed by separately elected officials prepare annual business plans and have made progress towards developing performance measures.
  - Sherriff's Office has a strategic plan.
  - Superior Court is using nationally recognized "CourTools" model for performance measures.
- Council established "Priorities for the People" in 2006 to inform the 2007 county budget.
- Council held citizen workshops and meetings to collect citizen input on county priorities for the 2008 budget.
- Countywide Community Forums were mandated by county ordinance. The program is based on the Auditor's Office and managed by citizen volunteers.
  - Fifteen hundred citizen counselors registered.
  - 114 forums conducted to discuss and provide input on transportation issues, with more forums planned for 2009.

# Plans for Moving Ahead in 2009

- Publish the first Countywide Performance Report by June 30, 2009.
- Develop the first Countywide Strategic Plan by December 31, 2009.
- Develop a sustainable and evolving Countywide
   Performance Management infrastructure that is headed by
   OSPPM and supported by the Work Group and every county agency.

 Continue the Countywide Community Forum Program to provide input on strategic and budget options and other topics to be determined by the Executive and Council.

## Acknowledgements

- Council
- Executive
- Countywide Elected
   Officials
- Office of Strategic Planning and Performance Management
- Work Group Participants
- Department and Agency Management and Staff

